

Dear friends,

A few weeks ago, I visited Doña Zaida in the highlands of Nicaragua.

She is a steady, soft-spoken woman who carries herself through life with quiet strength. For years, she held the home together and, like so many women, shouldered far more than anyone realized—even helping her husband in the fields.

Three years ago, she became a widow and the ground beneath her shifted. Death does not just take a person. It takes the shared future you thought you were working toward.

One morning, I found her standing inside a greenhouse, learning how to grow fresh market-ready produce. Now on her own, she has joined Agros' La Bendición Harvest of Hope Center so she can learn how to strengthen her skills and sustain her family. Not “a little garden,” not a symbolic project, but tangible steps toward reliable income.



Real skills. Real hope. Real risk.

This is not to say her efforts are without challenges. The irrigation system was failing; The pressure was too high, pipes kept bursting, and our team was there trying to get it under control. Doña Zaida looked exhausted. You could see it on her face. Tired, maybe frustrated, probably carrying far more than the irrigation problem.

I was worried. I told our team, “Please make sure this gets fixed. We can't be the reason her crop is damaged.”

Then she surprised me.

She said, in her quiet, steady way:

“Don't worry. I will overcome this too. Just look around and see what I've done.”

She was not pretending things were easy. She was not performing optimism. She was simply standing in the middle of a hard moment with something stronger than discouragement: determination.

Around her were rows of peppers. She was still learning, and the crop was not perfect. But she was driven, and you could tell there was no doubt in her mind that she was going to succeed.

I left that greenhouse reminded of something we know well at Agros, but can sometimes forget: when people are given a fair chance, hard work can produce progress and prosperity, not just survival.

The families we serve do not need us to rescue them. They need a fair chance to rebuild, to learn, to stabilize, and to move forward. And when that chance exists, people like Doña Zaida do something extraordinary. They refuse to be defined by tragedy. They choose to build anyway. That is exactly what we are pursuing in 2026. And that is what your giving makes possible.

2026: Multiplying Stability for Families

If I were to summarize our direction for this year in one sentence, it would be this:

In 2026, we will help more families secure long-term foundations: a stable place to live, a reliable path to income, and the confidence to build for the future.

Your partnership turns resilience into measurable results. For families this does not mean “more services.” It means moving from instability to stability, from effort to income, and from short-term survival to sustained progress. It creates conditions where parents can plan ahead, protect their children, and invest in what comes next.

And when that happens, the impact extends beyond one household. It strengthens communities as more families gain the tools, confidence, and opportunity to build a different future.

This year, we are focused on outcomes that matter deeply to the families you care about:

- More families establishing stable livelihoods after seasons of loss
- More parents earning reliable income through productive agriculture and market access
- More communities strengthened through practical training, shared infrastructure, and collective progress

This is our mission. And your giving accelerates it.

A brief glimpse behind the curtain

Some years, giving is supportive. Other years, it is decisive.

2026 is decisive:

We are building the Agros of the next 10 years, now.

This is why, this year, I want to briefly share something I do not typically include in a donor letter: a glimpse of the institutional changes underway to ensure Agros can serve more families—better and at greater scale—over the next decade.

In communications like this, I usually focus only on those we serve and the impact you are making possible. Conversations about organizational change and internal decisions are typically the kind of topics I reserve for our Board.

But this year, indulge me for a moment, because what we are doing behind the scenes is directly tied to the future of our mission and its capacity to sustain the profound social change we are called to achieve.

At Agros we are in the middle of an Organizational Transformation Process (OTP). In simple terms, we are upgrading how we work so we can expand our impact without losing quality, mission, or soul.

Why? Because our calling is bigger than maintaining what we have built so far. We are working toward an ambitious goal: **to help transform 50,000 families by our 50th anniversary in 2034.** Reaching that goal will require more than passion. It will require a stronger organization, deeper expertise, better systems, and a culture capable of sustaining growth.

That is why we are making difficult but essential changes now.

We want Agros to be a great place to work, with a vivid culture grounded in service. We are strengthening leadership and bringing more expertise so our agribusiness work can become better, more competitive, and more profitable for the families we serve. We are also working to make our programs more clearly Christ-centered, because Agros exists to help families flourish in dignity, and Christ taught us to love the poor.

Reengineering processes are complicated. We are redesigning Agros while we continue to serve families every day. We are building while moving. This work is not easy. Transformation never is, but we have the responsibility for those that need a strong Agros to exist to make it work and make it well.

■ We are delivering on the promise!

In recent months, we have re-established a significant presence in Honduras, one of the most strategic steps in our regional vision. We have secured ~**320** acres of land and are advancing construction of our first Harvest of Hope Agribusiness Center (HHC) in country. La Fortaleza HHC will be the most modern and largest project ever undertaken by Agros, and it is scheduled for inauguration in June 2026.

Designed to serve up to 500 families across five villages. La Fortaleza will become a regional anchor for training, productivity, and market access. A place where stability can take root.

Already, 100 families have been selected to begin vegetable and coffee production, and 30 women have entered our entrepreneurship initiative. These are not projections. These are families already preparing to plant, build, and learn.

Honduras is not simply expansion. It represents multiplication. It reflects the kind of scale that will be required if we are serious about transforming more lives in less time.

■ Thank you, and a defining invitation

You give because you want your resources to matter.

I want you to see what that looks like in 2026.

- It looks like a widow standing in a greenhouse, refusing to surrender to loss.
- It looks like young producers stepping into market opportunities with skill and confidence.
- It looks like families harvesting from protected structures that did not exist a year ago.

And it looks like an organization preparing itself, carefully and deliberately, to multiply that impact for the next decade.

Honduras will mark a visible milestone this year. In June, when we inaugurate our new Harvest of Hope Center, we will not simply be cutting off a ribbon. We will be signaling that Agros has entered a new chapter: stronger systems, deeper expertise, and greater capacity to serve.

We are not maintaining what we built in the past 42 years. We are preparing to multiply it. As we move forward, the question before us is not whether families are capable of transformation. We see their determination every day.

The question is whether we will build an organization strong enough to match their courage. That is the work of 2026. And I am deeply thankful that you are building it with us.

With gratitude and resolve,



Alberto Solano
PRESIDENT & CEO